ITS Executive Steering Committee (ITESC)

Agenda and Materials January 5, 2011





- LUMC Update
 - A. Krumrey, R. Price, R. Russell
- Project Prioritization Results
 - S. Malisch
- ECM Program Prioritization Results
 - S. Malisch, N. Tuchman, J. Sibenaller
- Infrastructure Component Strategy
 - D. Vonder Heide



LUMC Update

- Patient portal and e-prescribing: deployed
- Referring physician portal and fax server; deployed
- Weinberg Cancer: completed
- Lawson upgrade: completed
- MyLoyolaHealth: deployed; Medical School web site conversion: in process
- CMS incentive payments and Meaningful use; CMS Physician Quality Reporting Initiative PQRI: underway
- GI lab system: underway

LUMC Update and Discussion

- Budgeting and financial reporting: underway
- Burr Ridge: underway
- ICD-10: planning
- School of Nursing and Center for Collaborative Learning/ Health Science Library: planning
- For discussion: Future of Novell



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FY11 Q3-Q4 Prioritization Results

Prioritized Rankir	Curr	ent										
	T-Shirt										Prior	
Project	Sizing	AA	Adv	Fac	Fin	HR	SD	ITS	Score	Rank	Rank	Movement
LOCUS Enhancements (11)	XLarge	1	1	1	1	1	1	1	210	1	1	+0
Enterprise Content Management (7)	XLarge	2	3	2	3	2	4	2	199	2	3	+1
Business Intelligence/Data Warehouse (4)	XLarge	3	4	3	6	თ	5	თ	190	3	4	+1
RMS Housing Application Improvements	Large	12	2	5	2	6	2	11	177	4	2	-2
Support for Eportfolio Pilot & Assessment	Medium	5	11	8	10	15	3	8	157	5	9	+4
Illinois Articulation Initiative	XLarge	7	14	7	9	9	14	7	150	6	8	+2
Online Courses Initiative	XLarge	10	6	18	4	12	11	6	150	6		New
Rambler Bucks Off Campus - Pilot	Small	13	9	4	7	13	6	18	147	8	7	-1
Online/Electronic Applications for Study Abroad	Medium	8	5	10	11	19	17	12	135	9	12	+3
Blackboard v9 Upgrade Preparation (2)	XLarge	6	13	16	12	16	15	9	130	10	14	+4
Information Security Program (7)	XLarge	16	16	12	13	4	16	10	130	10	21	+11
Loyola Alert - Phase II	Small	15	12	15	5	14	10	17	129	12	10	-2
Recruitment Plus System Replacement - Selection Only	Medium	4	10		21	5	12	5	129	12	ł	New
Cell Phone Coverage	Medium	14	7	6	8	18	9		124	14	8	-6
Electronic Outbound Transcripts Feasibility	Small	9	15	11	14	20	18	13	117	15	13	-2
SSOM Salary Planning	Small	18	8	13	18	10	21	19	110	16	I	New
Online UGRAD Application Enhancements	Medium	11	21	19	20	8	20	16	102	17	20	+3
Enhancements to Immunization Page/Data Mgmt	Medium	19	18	9	17	22	7	23	102	17	1	New
Conflict of Interest Disclosure Process Automation	Medium	17	17	17	19	7	22	20	98	19	23	+4
Training and Development of Point and Click Reports	XSmall	20	19	14	16	21	8	21	98	19		New
Redesign of Non-Affiliated Persons Request System	Medium	21	20	20	15	17	19	22	83	21		New
Enterprise Portal (student portion)	n/a	22	22		22	11	13	14	82	22	-	New
R25 Live	Medium							4	27	23		New
Placement Testing In-House	Medium							15	16	24	1	New
PNC Bank Interfaces (required/must have effort)	n/a				23				8	25		New

FY11 Q3-Q4 Capacity Estimates

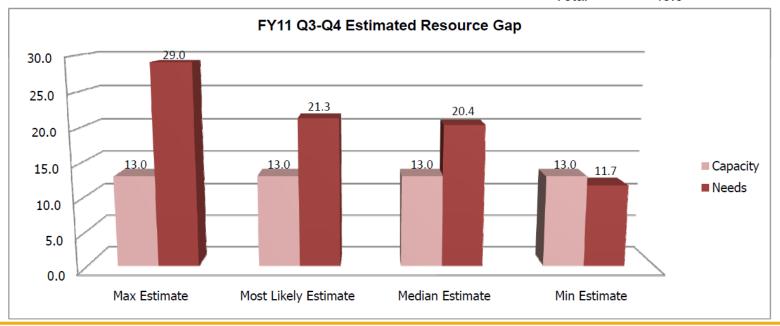
T-Shirt Sizing	Work Effort	Initial Project Count*	Project Effort** (FTE)
TBD	TBD	2	0.2
X-Small	< 5 Days	4	0.0
Small	5-30 Days	28	1.3
Medium	31-60 Days	64	6.2
Large	61-120 Days	19	3.7
X-Large	>120 Days	18	10.0
	Total	135	21.3

^{*} snapshot as of 12/31/10

ITS Capacity/Resource
Calculations (FTE)

Full Time	88.0
Part Time	2.6
Annual Total	90.6
6 Month Pool	45.3

	Est. Effort	Est. Time
	Allocation	Allocation
Staff/Mgmt	10.9	23%
Support	21.4	49%
Project	13.0	28%
Total	45.3	



^{**} most likely scenario

FY11 Q3-Q4 Portfolio Details

Portfoli	o Counts						
		FY09	FY09	FY10	FY10	FY11	FY11
		Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4
T-Shirt		Project	Project	Project	Project	Project	Project
Sizing	Work Effort	Count	Count	Count	Count	Count	Count
TBD	TBD	8	5	2	1	1	2
X-Small	< 5 Days	2	12	15	8	6	4
Small	5-30 Days	49	56	14	44	35	28
Medium	31-60 Days	45	44	67	59	61	64
Large	61-120 Days	37	29	32	33	33	19
X-Large	>120 Days	6	5	1	6	7	18
	-	147	151	131	151	143	135
	Difference to Current	67%	72%	94%	67%	61%	

Portfo	lio Effort - FTE (N	Most Likely S	Scenario)				
		FY09	FY09	FY10	FY10	FY11	FY11
		Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4
T-Shirt		Project	Project	Project	Project	Project	Project
Sizing	Work Effort	Effort	Effort	Effort	Effort	Effort	Effort
TBD	TBD	8.0	0.5	0.2	0.1	0.1	0.2
X-Small	< 5 Days	0.0	0.1	0.1	0.1	0.1	0.0
Small	5-30 Days	2.2	2.5	0.6	2.0	1.6	1.3
Medium	31-60 Days	4.3	4.2	6.4	5.7	5.9	6.2
Large	61-120 Days	7.1	5.6	6.2	6.3	6.3	3.7
X-Large	>120 Days	3.3	2.8	0.6	3.3	3.9	10.0
		17.8	15.7	14.1	17.5	17.8	21.3
	Difference to Current	17%	26%	34%	18%	16%	

FY11 Q3-Q4 Prioritization Discussion

Pri	oritized R	anking b	y Functio	n									
Project	T-Shirt Sizing	Near Compl.	Critical Dates	Defer Options	Consult Options	AA	Adv	Fac	Fin	HR	SD	ITS	Rank
RMS Housing Application Improvements	Large	Χ				12	2	5	2	6	2	11	4
Rambler Bucks Off Campus - Pilot	Small	Χ				13	9	4	7	13	6	18	8
Loyola Alert - Phase II	Small	Χ				15	12	15	5	14	10	17	12
SSOM Salary Planning	Small	Χ	Χ			18	8	13	18	10	21	19	16
Conflict of Interest Disclosure Process Automation	Medium	Χ	Χ			17	17	17	19	7	22	20	19
Support for Eportfolio Pilot & Assessment	Medium		Χ			5	11	8	10	15	3	8	5
Online Courses Initiative	XLarge		Χ			10	6	18	4	12	11	6	6
Blackboard v9 Upgrade Preparation (2)	XLarge		Χ			6	13	16	12	16	15	9	10
Recruitment Plus System Replacement - Selection Only	Medium		Χ			4	10		21	5	12	5	12
R25 Live	Medium		Χ									4	23
Placement Testing In-House	Medium		Χ	X	Χ							15	24
PNC Bank Interfaces (required/must have effort)	n/a		Χ						23				25
LOCUS Enhancements (11)	XLarge				Χ	1	1	1	1	1	1	1	1
Enterprise Content Management (7)	XLarge			X	Χ	2	3	2	3	2	4	2	2
Business Intelligence/Data Warehouse (4)	XLarge			X		3	4	3	6	თ	5	თ	3
Illinois Articulation Initiative	XLarge			Χ		7	14	7	9	თ	14	7	6
Online/Electronic Applications for Study Abroad	Medium					8	5	10	11	19	17	12	9
Information Security Program (7)	XLarge				Χ	16	16	12	13	4	16	10	10
Cell Phone Coverage	Medium			cancel		14	7	6	8	18	9		14
Electronic Outbound Transcripts Feasibility	Small					9	15	11	14	20	18	13	15
Online UGRAD Application Enhancements	Medium					11	21	19	20	8	20	16	17
Enhancements to Immunization Page/Data Mgmt	Medium					19	18	9	17	22	7	23	17
Training and Development of Point and Click Reports	XSmall			Χ	Χ	20	19	14	16	21	8	21	19
Redesign of Non-Affiliated Persons Request System	Medium			Χ		21	20	20	15	17	19	22	21
Enterprise Portal (student portion)	n/a			X	Χ	22	22		22	11	13	14	22

ITS Major Initiatives Calendar

ı										FY11								FY12					
ı	ITS Major Initiatives Calendar (as of 12/2	28/10)						20	10								20	11					
l		Targeted	Targeted																				
ı		Start	Finish																				
ı		Month	Month																				
ı	Project/Program	(MM/YYYY)	(MM/YYYY)	Status	Change	Jul	Aug	Sep	0ct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	0ct	Nov	Dec
╓	Online Client Service Training Program	06/2009	08/2010	Complete																			
C	Comcast Cable TV Contracts	07/2009	08/2010	Complete																			
ll o	Tuition Benefit Automation	05/2007	09/2010	Complete																			
Ιм	Loyola Mobile Projects (3)	04/2010	09/2010	Complete																			
П.,	Campus Reservations Interfaces (2)	04/2010	09/2010	Complete	Yes																		
II :	Research Data Center	12/2007	10/2010	Complete	Yes																		
ᆘᄓ	Student Experience/Portals Improvements (2)	09/2008	11/2010	Complete	Yes																		
II E	Parking Permit Purchases Integration to PeopleSoft	01/2008	12/2010	Complete	Yes																		
T	Move GPEM R+ Applications In-House	11/2009	12/2010	Complete	Yes																		
E	Retention Dashboard Reporting	04/2010	12/2010	Complete	Yes																		
L	Virtual Desktop Proof of Concept	04/2010	12/2010	Complete	Yes																		
II	Online/Electronic Applications for Study Abroad	05/2009	01/2011	Active	Yes																		
Ш	Loyola Alert - Phase II	10/2009	01/2011	Active	Yes																		
ш	Rambler Bucks Off Campus - Pilot	05/2010	01/2011	Active	Yes																		
II R	Conflict of Interest Disclosure Process Automation	06/2010	01/2011	Active	Yes																		
110	RMS Housing Application Improvements	10/2009	02/2011	Active	Yes																		
I۱۲	Online UGRAD Application Enhancements	03/2010	02/2011	Active	Yes																		
-	Emergency Response Website	01/2009	03/2011	Active	Yes																		
ᆘᄔ	Support for ePortfolio Pilot & Assessment	01/2010	05/2011	Active																			
Ш	LOCUS Enhancements (11)	05/2007	06/2011	Active	Yes																		
l o	ECM/Imaging Implementation (7)	08/2009	06/2011	Active	Yes																		
ΙΙv	Blackboard v9 Upgrade Preparation (2)	05/2010	06/2011	Active	Yes																		
II è	Campus Construction Initiatives (14)	04/2008	12/2011	Active	Yes																		
Ш'n	Business Intelligence/Data Warehouse (4)	06/2009	01/2012	Active	Yes																		
II K	Electronic Outbound Transcripts Feasibility	09/2009	TBD	Pending																			
Ш	Cell Phone Coverage	09/2008	TBD	Hold	Yes																		
Ш	Email and Communication Options (Student, Staff, Faculty)	09/2009	TBD	Hold	Yes																		
╙	Information Security Program (7)	01/2010	TBD	Active	Yes																		
Ш	Enhance Salary Planning System to Include SSOM	09/2010	02/2011	Active	New																		\sqcup
Ш	Illinois Articulation Initiative	09/2010	06/2011	Active	New																		
Ш	Online Courses Initiative	10/2010	05/2011	Active	New																		
П.,	Redesign of Non-Affiliated Persons Request System	10/2010	TBD	Pending	New																		
N	Recruitment Plus System Replacement - Selection Only	11/2010	08/2011	Active	New																		
E	Enhancements to Immunization Page/Data Mgmt	11/2010	TBD	Pending	New																		
W	Training and Development of Point and Click Reports	11/2010	TBD	Pending	New																		
	R25 Live	12/2010	TBD	Active	New																		
II	Placement Testing In-House	12/2010	TBD	Active	New																		
	Enterprise Portal (student portion)	12/2010	TBD	Active	New																		
╙	PNC Bank Interfaces (required/must have effort)	12/2010	TBD	Pending	New																		

⁻ Completion date is not firm and will most likely extend into FY12 Q1-Q2

LUC ITS Rings of Excellence Major Initiatives, FY11 Q3-Q4

Academic and Faculty Support

- ▶ LOCUS Enhancements (11)
- Recruitment Plus System Selection/Replacement
- ▶ Illinois Articulation Initiative
- Electronic Outbound Transcripts Feasability
- Blackboard v9 Upgrade Preparation

Administrative Initiatives

- ▶ PNC Bank Interfaces
- SSOM Salary Planning
- Campus Reservations Interfaces (1)
- ▶ Online UGRAD Apps Enhancements
- Online Apps for Study Aboard
- ▶ Placement Testing In-House
- Conflict of Interest DisclosureProcess Automation

Student Technology Support

- ▶ Rambler Bucks Off Campus
- ▶ Enterprise Portal (student portion)
- ▶ Online Courses Initiative
- RMS Housing Application Improvements
- Support for ePortfolio Pilot and Assessment

Infrastructure

- ▶ Information Security Program (7)
- Campus Construction Initiatives (14)
- Loyola Alert Phase II
- ▶ Infrastructure Component Strategy
- ▶ Research Data Center
- Redesign of Non-Affiliated Persons Request System

Continuous Service Development

- ▶ R25 Live
- ► Enhancements to Immunizations Page/Data Management
- ▶ Enterprise Content Management (7)
- Business Intelligence/Data Warehouse
- Training and Development of Point and Click Reports

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2011 ECM Prioritization Results

ECM Program Info			ECM Pre Prioritized Rank Ranking				king ults	Sponsor's Previous Ranking Results	
ECM Project	Program Status	Current State	Effort (Est.)		ITS	AA	Score	Rank	Rank
Accounts Payable (Multiple Phases)	In Progress	Analysis	XL	1	1	2	59	1	1
Conversion V9 to V10 (Multiple Depts.)	In Progress	Planning	XL	2	3	1	58	2	Not Previously Ranked
Human Resources (Multiple Phases)	Pending	Pre Kick-off	XL	3	2	5	55	3	5
Registration and Records (4 Phases)	Put on Hold	Waiting on v10	L	4	4	3	55	3	2
Purchasing	Pending	Waiting on ITS	L	9	7	4	51	5	4
Treasury - Part 2	Pending	Waiting on Back- Scanning Completion	М	5	5	9	48	6	8
Athletics	Pending	Need to Validate Scope	М	7	9	8	45	7	On Initial Plan Not Previously Ranked
Advancement - Part 2	Pending	Waiting on User	М	8	6	11	45	7	3 (due to endowment audit comment)
Wellness Center	Pending	Need to Validate Scope	М	10	10	7	45	7	Not Previously Ranked
Finance	Pending	Waiting on ITS	М	6	8	10	44	10	7
Provost Office	Pending	Waiting on ITS	М	12	12	6	44	10	On Initial Plan Not Previously Ranked
Student Development	Pending	Need to Validate Scope	М	11	11	12	39	12	On Initial Plan Not Previously Ranked

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Overview

Hybrid Environment

- Novell's Core Services: workstation client, directory services, file and print
- Additional Novell Services: email, mobile email, Identity management, desktop management
- Window's Products: operating system and office suite

History

- Novell started in the early 80's. Loyola was one of their first Illinois customers.
- 1993 we moved from Office Vision to GroupWise.

Growing Concerns Regarding Novell

- Far fewer vendors are developing their products to work in a Novell environment.
- Significant lose of market share.
- Slow to come to market with upgrades and product enhancements.
- Novell does not function well in a virtual environment, and that is our direction.
- Increasingly difficult to find Novell technicians.
- Sale to Attachmate Co with a separate sale of intellectual property going to CPTN Holdings.



Preparing people to lead extraordinary lives

Services

Services

CORE

Additional Services

Workstations
Directory Services
File and Print Services

Email

Mobile Email
Identity Management
Desktop Management
Password Management
Encryption
Anti-Virus
Anti-Spam
Apple Authentication
Remote Access / Collaboration

Current State

Novell Client eDirectory Novell File Servers / iPrint

GroupWise

GroupWise Mobility

IDM3

ZENworks

PAM

Sophos

Symantec

MailFoundry

Kanaka

VPN Access / DocXchanger



Services

Services

Workstations
Directory Services
File and Print Services

Email

Mobile Email
Identity Management
Desktop Management
Password Management
Encryption

Encryption Anti-Virus

Anti-Spam

Anti-Spain

Apple Authentication

Remote Access / Collaboration

Current State

Novell Client eDirectory

Novell File Servers / iPrint

Possible Future State

Microsoft Client Active Directory Windows File Servers / AD

GroupWise

GroupWise Mobility

IDM3

ZENworks

PAM

Sophos

Symantec

MailFoundry

Kanaka

VPN Access / DocXchanger

Exchange / Live@edu

Exchange

Forefront Identity Mgr

SCCM

Forefront Identity Mgr

Bitlocker

Forefront Endpoint Protection

Forefront Online Protection

Active Directory

DirectAccess / SharePoint

- Because Microsoft and Novell perform similar core functions, the need for Novell has become questionable.
- Over the last year we've begun implementing Active Directory
- The remaining portion of replacing the core is a large-scale

project that will require significant time and resources.



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Additional Services

Next Steps & Tentative Timeline

- Complete Assessment of Product Implementers
- Complete Implementation Budget
- Directory Services Pilot Implementation Targeted June 2011
- Full User Implementation Targeted November 2011
 - Tied to Windows7 and Office 2010 upgrade



FY11-FY12 ITESC Schedule

- August 26, 2010 Thursday, 1:30-3:30 PM
 - DW/BI Program Vendor Recommendation
 - ISAC Information Program Recommendation
 - ATC Subcommittee FY11 Agenda
 - Research Data Center
- October 7, 2010 Thursday, 1:30-3:30 PM
 - Global Initiatives Task Force
 - Technology Fee Overview
 - Enterprise Architecture / ARB
 - Research Data Center
 - Functional Meetings
- November 18, 2010 Thursday, 1:30-3:30 PM
 - Technology Scorecards
 - BCDR Update
 - Project Portfolio Prioritization
 - Copier Security
- January 5, 2011 Wednesday, 1:30-3:30 PM
 - LUMC Update
 - Project Portfolio Prioritization Results
 - ECM Program Prioritization Results
 - Infrastructure Component Strategy

- February 17, 2011 Thursday, 1:30-3:30 PM
 - Technology Briefing
 - Major Projects Status Reviews
 - Subcommittee Reports
- April 7, 2011 Thursday, 1:30-3:30 PM
 - System Proposals, ePortfolio & Recruitment
- May 26, 2010 Thursday, 1:30-3:30 PM
 - Project Portfolio Prioritization
- July 7, 2011 Thursday, 1:30-3:30 PM
 - Project Portfolio Prioritization Results
 - LUMC Update
- August 11, 2011 Thursday, 1:30-3:30 PM
 - FY13 Budget Input from Subcommittees
- September 22, 2011 Thursday, 1:30-3:30 PM
 - Subcommittee Reports
- November 10, 2011 Thursday, 1:30-3:30 PM
 - Technology Briefing & Scorecards
 - LUMC Update